



**SCAR AKIS - Excellence Class workshop** 

21<sup>th</sup> of June 2022

### **Agenda**



Time	Activity
9:00 - 9:10	Welcome & introduction to I2Connect
9:10 - 9:20	Enabling environment and experiences of the first day
9:20 - 10:30	Peer to peer consultation
10:30 - 11:00	Coffee
11:00 - 11:30	Discussion with fishbowl method
11:30 - 12:00	Cross analysis of AKIS reports



### 01 I2connect (reminder & update)

Sylvain Sturel, French Chambers of Agriculture



#### i2connect in brief

- General objective: Foster interactive innovation to support the transition of agriculture and forestry
- Specific objectives :
  - Strengthen the skills of individual advisors
  - Strengthen the role of advisors in the wider AKIS
  - Create a European network of innovation advisors
- Partners: 42 (21 countries), incl. 4 European networks
- Duration: November 2019 October 2024



#### **Target groups**

Active advisors
300 trained so far

Trainers51

Managers 17

Future advisors25

Other AKIS actors ~200 (2 workshops)



#### **Project activities & collaboration opportunities**

AKIS reports & stakeholders workshops (29 / 2)

Database of advisors (~600)

Practical cases in i2 support (105 / 10)

- Training courses & a toolbox for i2
- Networking innovation advisors
- Conferences: mid term conference, 9-11 Nov. 2022 in Hungary



## 02 Enabling environment

Jos Verstegen, Wageningen University and Research



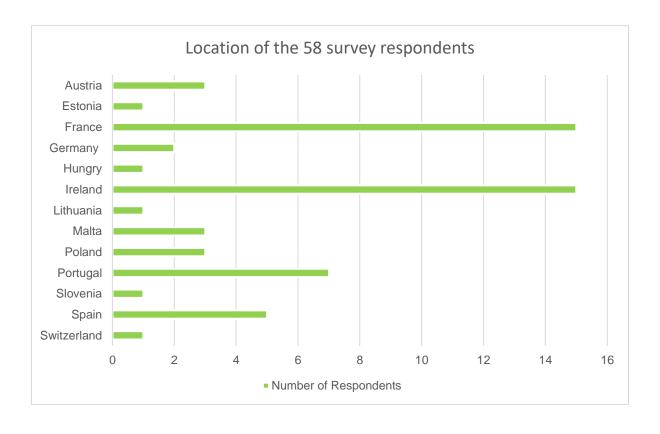
#### What is an i2connect Excellence Class?

The Excellence Class is a master class designed for <u>managers</u> in the field of agricultural <u>advice</u> and <u>innovation</u>

<u>Inspiration</u> from the i2connect project and <u>findings</u> and <u>lessons</u> <u>learnt</u> on interactive innovation will be complemented with participants' <u>experiences</u> and <u>ideas</u>

Resulting in a <u>shared vision</u> on how to create a good <u>biotope</u>, in which the organization and its advisors are optimally <u>equipped</u> for guiding interactive innovation processes



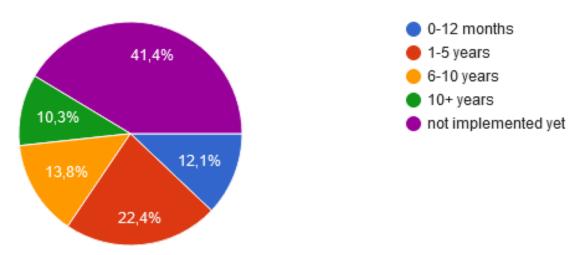




#### **Experience with interactive innovation**

14. If you have created an environment to promote interactive innovation when was it implemented?

58 réponses



21-6-2022

#### Mind-map Soft skills Multi actor Interactive innovation Individual competences Multi-disciplinary Hard skills O of the advisor network Project management Systematic Facilitator Exchange Guided Evaluation (pros/cons) Advisor landscape o Autonomous Meeting Integrator Sensibilization/ Delegated Methodology awareness-raising Integrator Create a project Cross-exchange Manager & Innovation Peer-to-peer New advisors training Training Empowerment Mentoring Develop advisory methods Learning Long-term Useful or added value Develop new approaches of interactive innovation Time Practical dissemination constraints Barriers and brakes Firm strategy Budget Answer occurrence is > 75% Old management Answer occurrence is between 50 and 75% Administration control Answer occurrence is between 25 and 50%

Answer occurrence is below 25%



#### **Each Excellence Class will consists of three parts**

- The 1<sup>st</sup> part was an online webinar explaining on interactive innovation
- In Lugo we have two full days
- Day 1: Enabling environment, Business model innovation, Case work, Human Resources and Competences
- Day 2: SCAR-AKIS exchange, Organizational aspects
- Each Excellence Class will have a maximum of 20 participants
- The Excellence Class will be organized four times, meaning that, in total, 80 managers can participate















# 03 Workshop approach

Dora Lakner, Wageningen University and Research



#### Workshop

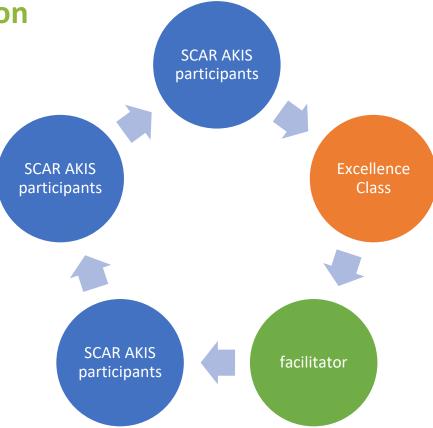
- Aim: How AKIS can facilitate interactive innovation?
- Specific aims :
  - Through case studies discuss What AKIS can offer, help the case further?
  - For EC participants reflection on their cases by SCAR AKIS participants

 Approach: peer to peer consultation (6 groups) and reflection with fishbowl methodology



Peer to peer consultation

6 groups





#### **Schedule**

#### Clarify the task again

1. 8 minutes The EC participant explain the case

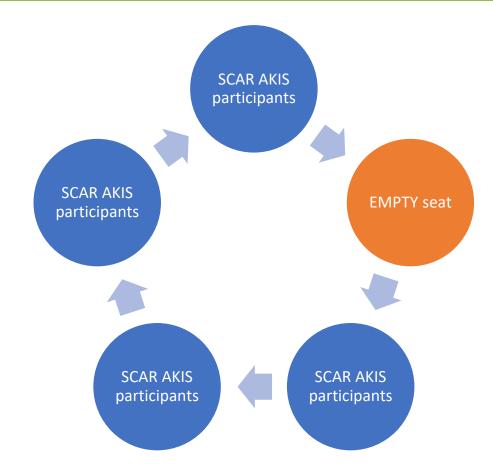
#### Question: How can AKIS help the case further?

- 2. 10 minutes The peers can **raise questions to clarify** the case (no discussion short question answer, be aware you do not have a lot of time)
- 3. 20 minutes The **peers discuss** the case
- 4. 5 minutes **Reflection** by case holder
- 5. 10 minutes Wrap up

21-6-2022 20



#### **Fishbowl**







# 04 Cross analysis of AKIS reports in i2connect partner countries

Patterns and trends

Andrea Knierim, Sangeun Bae (University of Hohenheim) 2<sup>nd</sup> AKIS stakeholder workshop 8<sup>th</sup> June, 2022



#### The i2connect AKIS inventory



#### **Objective**

Update existing AKIS inventory for EU states and expand to Croatia, Serbia, Switzerland and Montenegro



#### Main activities (by country)

- Provide a national-level AKIS characterisation
- Schematic representation of AKIS actors and their linkages
- Describe policy and coordination mechanisms at the national level
- Assess advisory service provision

Coordination of activity: University of Hohenheim (2019 - 2021)



#### **Result: The i2connect AKIS inventory**

**27** AKIS country reports updated or written for first time based on information from

- More than 100 AKIS expert interviews
- Survey results from 515 respondents in advisory service provision
- Diverse published and grey literature

Reports available on <a href="https://i2connect-h2020.eu/resources/akis-country-reports/">https://i2connect-h2020.eu/resources/akis-country-reports/</a>





#### **Result: Organisation and governance of the AKIS**

Most countries coordinate and manage their AKIS at national level

Few countries have regional AKIS governance, particularly concerning education, research and advisory services





### Result: AKIS actors diversity and presence in the system

Public authorities, Research and FBOs visible in many countries

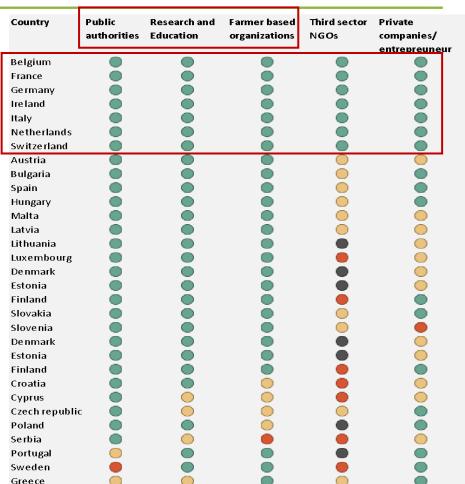
All actor categories present in a few W. European countries.

Frequently mentioned

Little mentioned

Not mentioned at all

Moderately mentioned





#### Result: Advisory organisations reaching farmers (predominantly)

Public advisory org.

Bulgaria Cyprus Hungary Ireland Latvia Lithuania Croatia Serbia Montenegro Switzerland

Farmer Based Org. (FBO)

Austria Denmark Finland France Portugal Sweden Poland Slovenia Belgium Flanders

Private adv. Org.

The Netherlands Greece

Public & Private adv. org

Czech Republic Estonia Belgium-Wallonia

**FBO** and Public

Luxembourg Malta

**Public, Private and FBO** 

Germany Italy Spain Slovakia



#### **Result: Policy and resources supporting AKIS**



**EAFRD funding**, described as the most prominent policy support of the AKIS at national or regional level



Other national policies and funding, mainly oriented towards research and innovations and/or focus on one AKIS sub system (e.g., Germany, Italy, France)

AKIS prominence in policy documents has advanced since 2014 and systematic planning and funding required for the CAP strategic plans post 2020



#### **Result: Types of AKIS Coordination mechanisms**



#### National network for rural development

- Facilitates cooperation and knowledge dissemination
- For countries benefiting from the EU rural development support fund



#### Collaborative working groups, councils or thematic platforms

Strategic bodies for planning and decision making

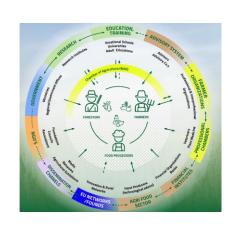
E.g. Austria, France, Hungary, Portugal, Sweden, .....

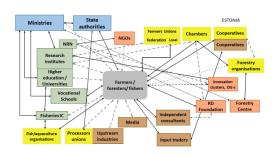


#### Degree of linkages between actors for knowledge flows

#### In many countries:

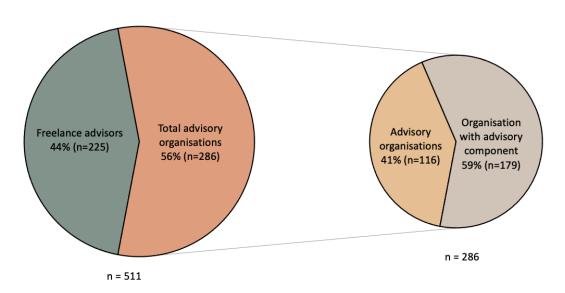
- Stronger linkage between farmers/farmer organisations and vocational education and advisory service providers (e.g. Austria, Croatia, Cyprus, Estonia, Germany, Ireland, Luxembourg, Sweden and Denmark)
- Degree of vertical linkages stronger compared to horizontal linkages
- Linkage between science and practice are weaker than among other actors







#### **Advisory service survey: Overview**





96 Private/Commercial



58 Government or ministry based



**55** Farmer based organisation



33 University or research based



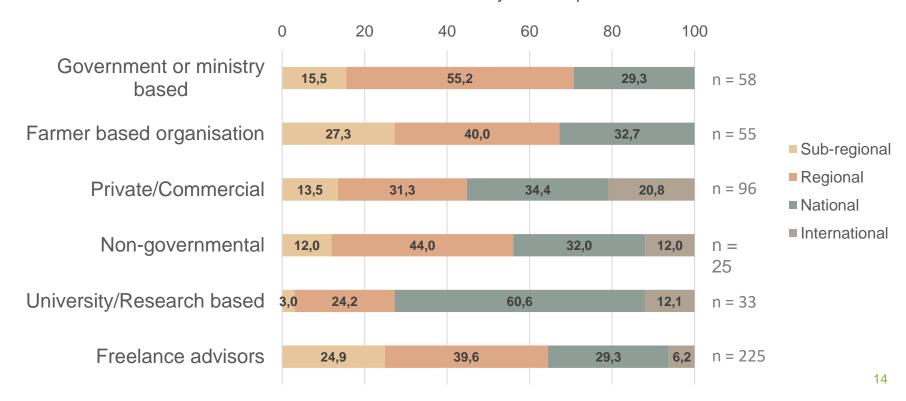
5 Non-Governmental Organisation

**000 19** Others



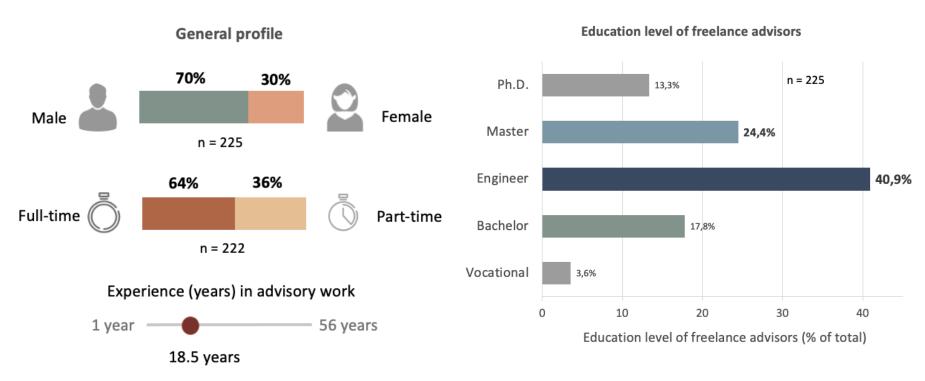
#### **Scale of operation**







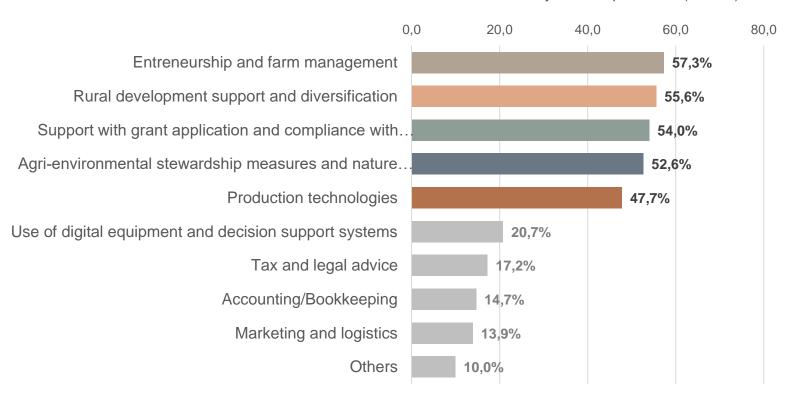
#### **General profile of freelance advisors**





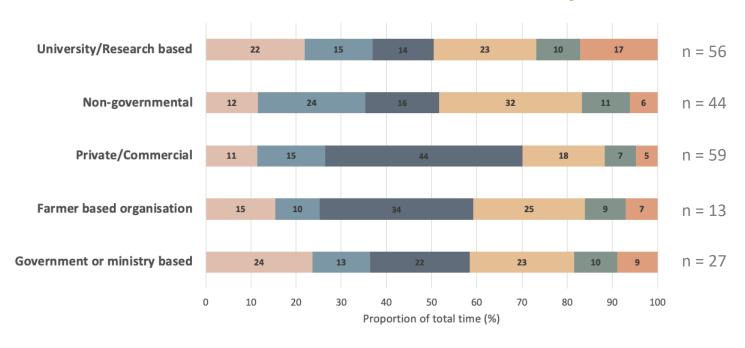
#### **Topics demanded most frequently**

% of advisory service providers (N=511)





#### Proportion of time dedicated to various advisory activities



- Teaching and training activities
- Innovation support activities (facilitation, networking, brokerage)
- Targeted consultation services (business plans, credit/subsidy application, etc.)
- Information dissemination (face to face, via digital tools)
- Further development of one's knowledge and skills (participating in training programs)
- Others



#### **Conclusion**

- Good resonance of the AKIS concept among the interviewees in the partner countries, although not yet widely known
- Evidence for great institutional diversity of AKIS actors
- Growing presence of coordination mechanisms aimed at facilitating collaboration of AKIS actors
- For the advisory subsystem, differences among the different categories of service providers
- Varying degree of involvement in innovation support activities

### Thank you!

Individual country reports available on <u>i2connect webpage!</u>





#### **Contacts**

**Lead partner: APCA (French Chambers of Agriculture)** 

Coordinator: <u>sylvain.sturel@apca.chambagri.fr</u>

Manager: <a href="mailto:carmen.avellaner@apca.chambagri.fr">carmen.avellaner@apca.chambagri.fr</a>

**Communication & dissemination: EUFRAS** 

info@i2connect-h2020.eu

Website <a href="https://i2connect-h2020.eu">https://i2connect-h2020.eu</a>

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